
Convocation

Annual General Meeting of Shareholders



Heerlen, 27 March 2020

Koninklijke DSM N.V. (DSM) invites its shareholders to participate in the General Meeting which will be held at Het Overloon 1, Heerlen, (The Netherlands) on **Friday 8 May 2020** at 2 pm Central European Time (CET).

The agenda with notes, the Annual Report (including the Statements) and other relevant documents, are available for inspection on the company's website www.dsm.com.

Remote participation strongly encouraged in view of COVID-19

In view of the **COVID-19** measures taken by the Dutch government as well as our own measures to protect the health and safety of all our employees and our stakeholders, we want to bring to your attention the steps we are taking to ensure your well-being while also ensuring your voice is heard during this year's AGM.

To help protect everyone's health and safety we strongly encourage you to participate in the AGM remotely. We are facilitating remote participation in the following ways:

- You can **vote by written or electronic proxy** either granted directly to our Notary or via www.abnamro.com/evoting.
- You can **submit your questions upfront**. You can ask a maximum of 5 questions by emailing us at corporate.governance@dsm.com until 7 May 2020. You must include your name and shareholder's certificate number, which can be obtained from your bank. DSM may bundle questions and/or postpone answering questions if answering the number of questions exceeds the time frame of the AGM.
- You can **watch the AGM live via our webcast** on www.dsm.com. The recording also remains available to watch online after the meeting.

How to participate

Shareholders may participate in the meeting, preferably remotely, when:

1. they are a holder of Koninklijke DSM N.V. shares on **Friday 10 April 2020**, following the processing of deposits and withdrawals as of that date ('**registration date**'), and
2. they have notified their participation in the meeting **no later than Friday 1 May 2020**.

Notification

- **Shareholders whose shares are registered in their name** at IQ-EQ who wish to participate (remotely) should make this known to IQ-EQ by mail (PO Box 11063, 1001 GB Amsterdam) or e-mail (registers@iqeq.com) **no later than Friday 1 May 2020**. Form A can be used for notification. Holders of registered shares will then receive an admission receipt from IQ-EQ.
- **Holders of deposit shares** who wish to participate (remotely) should make this known via their intermediary **no later than Friday 1 May 2020**. Intermediaries must, no later than 1 pm CET on **Monday 4 May 2020**, present a statement to ABN AMRO Bank N.V. ("ABN AMRO"), Equity Capital Markets / Corporate Broking, Gustav Mahlerlaan 10, 1082 PP Amsterdam (tel. +31 (0)20 3835454 / e-mail: ava@nl.abnamro.com), identifying the number of shares presented for registration purposes, as well as full address details of the relevant shareholder(s). Notification is also possible via www.abnamro.com/evoting. Holders of deposit shares will then receive a registration number from ABN AMRO.

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Proxy voting and voting instructions

Without prejudice to the provisions above regarding registration and remote participation in the meeting, shareholders may authorize others by means of a written proxy to participate in the meeting and vote on their behalf.

- Holders of registered shares should make this known to IQ-EQ. Form A may be used. They may also use online voting through www.abnamro.com/evoting.
- Holders of deposit shares who wish to give a proxy in writing are requested to submit the written proxy via the intermediary where their shares are administered. Form B may be used. They may also use online voting through www.abnamro.com/evoting.
- All shareholders may choose to grant a proxy in writing or electronically to notary J.J.C.A. Leemrijse in Amsterdam and/or her substitute ("the notary"), which proxy includes a voting instruction.
- Proxies and voting instructions should be submitted **no later than Friday 1 May 2020**.

We will be closely monitoring the COVID-19 situation and inform you should there be a need to make further adjustments to the AGM set-up.

In case of any further questions you may contact DSM Corporate Affairs:
tel. +31 (0)45 578 2644, e-mail: corporate.governance@dsm.com.