
Update

Annual General Meeting of Shareholders



Virtual General Meeting of Shareholders (AGM) in view of COVID-19

Heerlen, 21 April 2020

Dear Shareholder,

As indicated to you in our invite on March 27, we would closely monitor the **COVID-19** situation and inform you should there be a need to make any further adjustments to our AGM set-up.

Emergency legislation will come into effect that makes it possible to hold a fully virtual AGM. In view of the **COVID-19** measures taken by the Dutch government including the anticipation of a prolongation of those measures and our strong desire to protect the health and safety of everyone involved, we have decided that our AGM on May 8 will be held entirely virtually.

To help protect everyone's health and safety, while also ensuring your voice is heard, we are facilitating the virtual AGM in the following ways:

- Please submit your **vote by written or electronic proxy** either granted directly to our Notary or via www.abnamro.com/evoting.
- You can **submit your questions upfront**. You can ask a maximum of 5 questions by emailing us at corporate.governance@dsm.com until 5 May 2020 14.00 hours CET. To facilitate a smooth and orderly process during the now virtual AGM, and to be able to answer the questions, the deadline for submitting questions is somewhat earlier than in our earlier invite. You must include your name and shareholder's certificate number, which can be obtained from your bank. DSM intends to publish the answers to all questions ahead of the meeting. During the AGM a summary of the questions and answers will be given.
- You can **attend the AGM by watching it live via our webcast** on www.dsm.com. Given the current extraordinary situation around COVID-19, we appreciate your understanding that we will use English as the main language during the meeting. However you can choose to listen to the live Dutch translation of the webcast. The recording of the webcast in both languages will be available to watch online after the meeting.

Relevant members of the DSM Supervisory Board as well as DSM's Managing Board will only join virtually. Sadly this means we will be unable to offer our usual hospitality, informal access to DSM management or socializing with other shareholders this time.

We are sorry for the strict measures we are taking, but our primary goal is to ensure your health and that of our employees, everyone's families, and the wider community. The latest information about our AGM and its new set-up will be available on www.dsm.com. You can find further details in the updated invitation and related forms.

I hope we will have the pleasure of welcoming you virtually at our 2020 Annual General Meeting.

Kind regards

Rob Routs

Chairman Supervisory Board Royal DSM